

# Serving One Another from Generation to Generation



2005  
ANNUAL  
REPORT

Landis  
Homes

**“God’s mercy extends ...  
from generation to generation”**

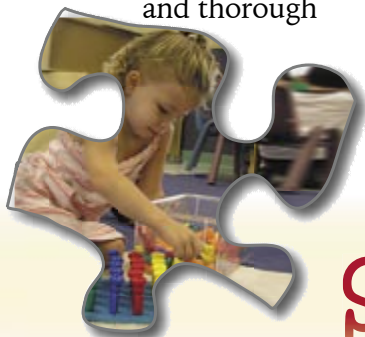
Luke 1:50

# A NEW GENERATION - A NEW FOCUS

What does it mean to have a Children's Learning Center on our campus? For residents, employees and visitors, it is both heart warming and "a breath of fresh air" to see and hear bright-eyed infants and chattering preschoolers making their daily trek through the pathways, playgrounds and hallways of Landis Homes. Oh, the delight in the exchange between generations!

For years there was a dream to some day have an on-campus child care center. In November 2002, the Landis Homes Board of Directors adopted a strategic plan for 2003-2006 that called for new opportunities for inter-generational interaction by establishing a child day center. Two years later in November 2004, the new center was opened and we are about to observe our first anniversary. This new program is operated by Hildebrandt Learning Centers, a company with similar values to ours. The new center helps Landis Homes serve the child-care needs of our own staff as well as the children of the surrounding community.

Year 2005 also brought re-accreditation. The careful and thorough



preparation by board, staff and residents, which was occurring during the past year, paid off. We had a successful site visit, which determined that we continue to meet the standards set by our national accrediting organization. We now celebrate over 10 years of accreditation experience and are very happy to be accredited until 2010.

Thanks to another stellar effort by healthcare staff, we



Mamo Dula and Ed Longenecker stand outside the new Children's Learning Center. Ed is holding 1-year old Aylssa Artz, who was the first infant enrolled at the new center when it opened in November 2004.

experienced a deficiency free state survey. The buzzword these days is "person centered" care, as we implement a more focused approach to creating an environment that is resident focused. It is an exciting journey as we continue to seek ways to improve quality of life and to provide excellent care. The renovation of the Ephrata House Healthcare is nearing completion with plans to begin to start the upgrade of assisted living areas later this year.

Financially, we had a successful year but not without its challenges. We had to contend with fluctuations in public funding, rising employee health benefit costs and a temporary drop in healthcare and assisted living occupancy. Through a significant team effort of all departments, expenses were held below budget and occupancy improved. We also enjoyed above budget contributions so that we ended the year very close to the projected budget.

We are especially grateful for a strong and competent board and staff who give excellent leadership and guidance to Landis Homes. Each year, we are humbled by many of you who willingly volunteer to compliment the efforts of staff. Many also contribute financially helping us strengthen our Caring and Endowment Funds. As we look to the future, we covet your continued prayers as we

lead and serve from generation to generation at Landis Homes.

A handwritten signature in blue ink that reads "Mamo Dula".

Mamo Dula,  
Board Chairperson

A handwritten signature in blue ink that reads "Ed Longenecker".

Ed Longenecker,  
President

## Serving One Another

# Donors

July 1, 2004 to June 30, 2005

We are deeply thankful to God for all the sharing and caring from individuals, churches, businesses, organizations and estates listed below who have given so generously in support of the Landis Homes Resident Assistance Program, Adult Day Services, and the Heritage Gift Fund. In trying to include each individual or group there is a risk that we would omit someone. We apologize for any misspellings or omissions from the list. Please contact the Gift Development Office at (717) 509-5490 with corrections or additions.

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## Children's Learning Center



The opening of the Children's Learning Center in November 2004 brought the sounds, sights and interactions of children into the lives of residents on a daily basis. The teachers and Landis Homes staff have found creative ways to pair old and young to cook, garden, sing, walk, read, celebrate and laugh together. Pictured is Kyle Bitting sharing his hardhat with resident Rhoda King. Summer of 2005 brought school age children to campus in the Summer Adventure program.

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# Generation to Generation

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## Eagle Scout



Matt Dochter, a member of Boy Scout troop #44, was looking for a suitable project for himself in order to achieve the rank of Eagle Scout. Working with the maintenance department, as well as his scout troop, his father and resident Howard Witmer, pictured, Matt was able to make some upgrades to the Landis Homes woods. The result of his efforts improved the walking paths, the sitting areas and picnic

areas to make them more accessible for residents and visitors. Matt completed the project in the fall of 2004 and received his Eagle Scout rank in March 2005.

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 Katie W. Martin  
 Susie E. Martin  
 Martin's Country Market  
 Mildred McGuigan

Mabel W. Mellinger  
 Mennonite Information  
 Center  
 Metzler Mennonite  
 Sewing Circle  
 Anna L. Miller  
 C. Richard & Reba Miller  
 Carlton & Sandy Miller  
 Gerald & Evelyn Miller  
 Helen W. Miller  
 Millersville Mennonite  
 Sewing Circle  
 Millwood Mennonite  
 Sewing Circle  
 Sidney Morris

Old Road Furniture  
 Company  
 Olde Mill House Shoppes  
 Inc.  
 Oregon Dairy Farm  
 Market  
 P. L. Rohrer & Bro. Inc.  
 Peaceful Valley Amish  
 Furniture  
 J. Robert & Helen Peifer  
 Grace Landis Peifer  
 Ken & Rachel Pellman  
 Richard & Betty Pellman  
 Pellman Foods Inc.  
 Pemberley Tea Shop

Marguerite S. Sauder  
 Twila Sauder  
 Florence Saylor  
 Vernon & Mary Schroeder  
 Securus Management  
 Team  
 Shady Maple  
 Smorgasbord  
 Michael Shaffer  
 The Shaker Shop  
 Ruth Shank Estate  
 The Sharp Shopper  
 Mark Sheely  
 Shelley & Mildred  
 Shellenberger

Stony Brook Mennonite  
 Sewing Circle  
 Strasburg Mennonite  
 Sewing Circle  
 Stumptown Mennonite  
 Sewing Circle  
 Terry & Julia Swartz  
 Lillian Sweigart  
 T Burk & Co. Deli  
 Restaurant  
 Jean Thomas  
 Mary Trees  
 Twin Pine Manor  
 Udder Choice

Erma Wenger  
 Wenger Gallery  
 Wilbur Chocolate  
 Wild Goose Gallery &  
 Frameworks  
 Francis & Wanda Wilson  
 Howard & Miriam  
 Witmer  
 Lois Witmer  
 Witmer's Kitchen Korner  
 Ruth Wyble  
 Thelma M. Yeager Estate  
 Yoder's Country Market

## Student Art Award

The Lancaster Mennonite Student Art Award for 2005 went to senior Mary Joy King. Mary Joy, right, presents her winning piece to Landis Homes President Ed Longenecker, left, and to residents Lydia and Frank King, center, who are her grandparents and the subjects of her photo collage.



Roman & Anna Musser  
 Ruth Myer  
 Clarence & Ellen Neff  
 New Holland Mennonite  
 Sewing Circle  
 Stella Newswanger  
 Leon Noll  
 Anna Oberholtzer  
 Wilmer & Della Ruth  
 Oberholtzer  
 Old Greenfield Inn

Jeff & Jane Pfautz  
 Tricia Prewitt  
 Provident Bookstores  
 Quiet Haven Motel  
 John & Barbara Ranck  
 Reflections  
 Reiff Produce  
 Rohrerstown Mennonite  
 Sewing Circle  
 Royer's Flowers  
 John & Bertha Sauder

Suk Shuglie  
 Ken Shultz  
 Dr. Donald & Joanne  
 Siegrist  
 Sight & Sound Theatres  
 Helen Smoker  
 Elmira Snader  
 Mary E. Snader  
 A. Martha Stahl  
 Stauffers of Kissel Hill  
 Jason & Maribelle Steffy

Village Greens Miniature  
 Golf  
 Weaver's Store  
 Warren & Florence  
 Weiler



# Generation to Generation

# Volunteers

## Volunteers who Contributed 25 hours or more in 2004

Helen Algier  
Dorothy Arment  
Edith Bailey  
John Bare  
Nettie Bare  
Martha Bartel  
Marvin Bartel  
Esther Becker  
Evelyn Becker  
Rebecca Beiler  
Miriam Bell  
George Biggs  
Grace Boll  
John Boll  
Myrtle Bomberger  
Bertie Book  
Robert Bosley  
Edith Bowman  
Ethel Brendle  
John Breneman  
Mary Jane Breneman  
Ruth Breneman  
Judy Bright  
Ida Brubaker  
Laura Brubaker  
Luke Brubaker  
Rachel Brubaker  
Roy Brubaker  
Betty Bucher  
Lester Buckwalter  
Miriam Buckwalter  
Violet Buckwalter  
Roy Burkhart  
Virginia Burkhart  
Miriam Burkholder  
Paul K Burkholder  
Martha Charles  
Jeanne Chew  
Janet Clelan  
Esther Clymer

James Clymer  
Mary Clymer  
Stella Clymer  
Mary Ellen Crawford  
Cody Crowder  
Miriam Cutman  
Amanda Cyster  
Lois Dagen  
Paul Dagen  
Joyce Delp  
Dorothy Demming  
Annis Denlinger  
Betty Denlinger

Arlene Eby  
J. Harold Eby  
Kathryn Eby  
Paul Eby  
Verna Eby  
Sophie Elder  
Violet Erb  
Arlene Esbenschade  
Stella Esbenschade  
Catherine Esch  
Wilbur Esch  
Amanda Esh  
J. Lester Eshleman

Etta Gingrich  
Anna K. Good  
Barbara Good  
Charles Good  
Eleanor Good  
Susie Good  
A. Grace Graybill  
Elizabeth Graybill  
Grace E. Graybill  
John Graybill  
Winifred Green  
Amos Groff  
Ruth D. Groff

Emma Hershey  
J. Eby Hershey  
John Hershey  
Katherine Hershey  
Kathryn Hershey  
Mabel E. Hershey  
Miriam Hershey  
Ruth R. Hershey  
Sanford Hershey  
Charles B. Hess  
David M. Hess  
Eunice Hess  
Herbert Hess

Anna Hoover  
Lester Hoover  
Mae Hoover  
Grace Horning  
Doris Horst  
Jonathan Horst  
Roy Horst  
Dorothy Hostetler  
Joe Hostetler  
Harvey Hostetter  
Mary Hostetter  
Harold Housman  
Miriam Housman  
Anna W. Huber  
Landis Huber  
Katherine Huddle  
Jean Hurst  
Katie Hurst  
Simeon Hurst  
Audrey Johnson  
Hank Kadel  
Ammon Kauffman  
Janet Kauffman  
Donald Kautz  
Anna Ruth Keens  
R. Samuel Keens  
Christ D. Kennel, Sr.  
Elizabeth King  
Lydia King  
Rhoda King  
Karen Kornacki  
Virginia Kramer  
John Kraybill  
Thelma Kraybill  
Earl Kreider  
Elizabeth Kreider  
Laura Kurtz  
Ada Landis  
Anna Mae Landis  
Anne E. Landis  
Ellis Landis  
Erma Landis  
I. Marvin Landis  
Jean Landis  
John W. Landis  
Lois G. Landis  
Luke M. Landis  
Velma Landis

## Fellowship Day



Many volunteers including Glenn Metzler, left, and sisters Rebecca, Emily and Molly Kraybill worked at the barbecue pits at the Fellowship Day in September 2004. The Auxiliary sponsored the chicken barbecue meal and the development office sponsored the auction and other fundraising activities. Hundreds of volunteers made the day possible.

Margaret Denlinger  
Vivian Denlinger  
Brenda Derstine  
Helen DiCola  
Matthew Dochter  
Richard Dotter  
Gloria Dougherty  
Stephen Eash  
Seth Ebersole  
Virginia Ebersole

Lois Eshleman  
Rohrer Eshleman  
Myra Finkbiner  
Ada Fisher  
Herbert Fisher  
John Fisher  
Rachel Fisher  
Lorraine Ford  
Anna Frederick  
Jacob Frederick  
Vera Frey  
Robert Garber  
Beth Gehman  
Margaret Gehman  
Ruth Giagnocavo  
Gladys Gingerich

Richard Grube  
Ethel Gustafson  
George Gustafson  
Virginia Hall  
Darline Hammer  
Dorothy Hammon  
Chris Harms  
Darian Harnish  
Patty Heckel  
Arlene Herr  
Ellen Herr  
John L. Herr  
Mabel Herr  
Mildred Herr  
Rebecca Herr  
Elizabeth Hershey

Mahlon Hess  
Mary W. Hess  
Ruth B. Hess  
Helen Heurich  
Beth Hibshman  
Ella High  
Shirley Ann High  
Vivian Hoffmeier  
Jay Hollinger  
Lloyd Hollinger  
Helen Hollyday  
Karen Holzwarth  
Eleanor Honaman  
Anna Mae Hooper  
Louis Hooper  
Miriam D. Hooper



# Serving One Another



# Volunteers

## Volunteers who Contributed 25 hours or more in 2004

Elton Lauver	Jean Lichty	Allen Martin	Lloyd W. Martin	Mildred Pearson	Jacob Stahl
Dell Laws	Rhoda Lind	Anna Martin	Lois Martin	Grace L. Peifer	Martha Stahl
Elizabeth Leaman	Wilbert Lind	Arlene B. Martin	Mary Alice Martin	Willis Peifer	Rachel Stahl
Evelyn Leaman	Robert Lintner	Carl Martin	Mary E. Martin	Betty Pellman	Grace M. Stauffer
Paul G. Leaman	Wilma Lintner	Clarence Martin	Naomi Martin	James Provost	Greta Stemplinger
John Lefever	Arlene Longenecker	Elsie Martin	Reba Martin	Jamie Provost	Mary Sterling
Anna L. Lehman	Cindy Ludwig	Georgia Martin	Susie E. Martin	Alta Ranck	Dorothy Stoltzfus
Elsie Lehman	Jordan Mackey	Hazel Martin	Elsie Matz	Robert Ranck	Menno Stoltzfus
Wilbur Lentz	Frances MacNeill	Helen Martin	Mildred McGuigan	IdaBelle Reist	Mildred Stoltzfus
Millie Liccardi	Anna Mann	Lisa Martin	Richard McLaughlin	Henry Rohrer	Pauline Stoltzfus

## Caring Kids



Nathaniel Shuman, shown with resident Christine Minardi, was one of many Caring Kids who volunteered at Landis Homes in the summer of 2005. Landis Homes had 538 volunteers of all ages who logged 55,000 hours in fiscal year 2004-2005.

Blanche Meck	George Meissner	Mabel W. Mellinger	Ruth Mellinger	Cecelia Metzler	Rhoda Metzler	Anna A. Miller	Anna L. Miller	David Miller	Lois K. Miller	Reba Miller	Richard Miller	Helen Moyer	Anita Musser	Anna Musser	Charity Musser	Roman Musser	Paul K. Myer	Ruth Myer	Mary Jane Myers	Esther Nafziger	Clarence Neff	Stella Newswanger	Arthur Nissley	Lois Nissley	Leon Noll	Lois Noll	Mervin Nolt	Michelle Nolt	Miriam Nolt	Susan Nolt	Anna Oberholtzer	Della Oberholtzer	John J. Oberholtzer	Rebecca Oberholtzer	Wilmer Oberholtzer	Lois Parke
Alta Roland	William Roland	Evelyn Russell	Joseph Russell	Lydia Rutt	John Sauder	Marguerite Sauder	Mary Schroeder	Vernon Schroeder	Dorothy Scott	Menno Sell	Christine Sellard	Dorothy Sensenich	Grace Sensenig	Luke Shank	Lena Shaub	Mildred Shellenberger	Shelley Shellenberger	Anna R. Shelly	Miriam E. Shenk	Warren Shenk	Richard Shertzer	Cora M. Shreiner	Nancy Shreiner	Anna Marie Smith	Catherine Smith	Doris Smith	Earl Smith	Ada Nancy Smoker	Vernon Smoker	Amanda Smucker	Anna Mae Snader	Elmira Snader	Mary E. Snader	Nevin Snader	Alice Snyder	Elma Spangler
Alta Weaver	Alvin Weaver	Gail Weaver	Irene Weaver	Marian Weaver	Mary Etta Weaver	Paul H. Weaver	Ruth G. Weaver	Velma Weaver	Virginia Weaver	Michael Weber	Paul S. Weber	Ruth S. Weber	A. Grace Wenger	Miriam Wert	Martha Widders	Frank Wilson	Wanda Wilson	John Winters	Marian Wissler	Howard Witmer	Lois Witmer	Miriam Witmer	Amanda Sue Wolfe	Betty Jane Wolfgang	Tom Wolfgang	Sadie Mae Yost	Eva Youndt	Virginia Zimmerman	Betty Zook							



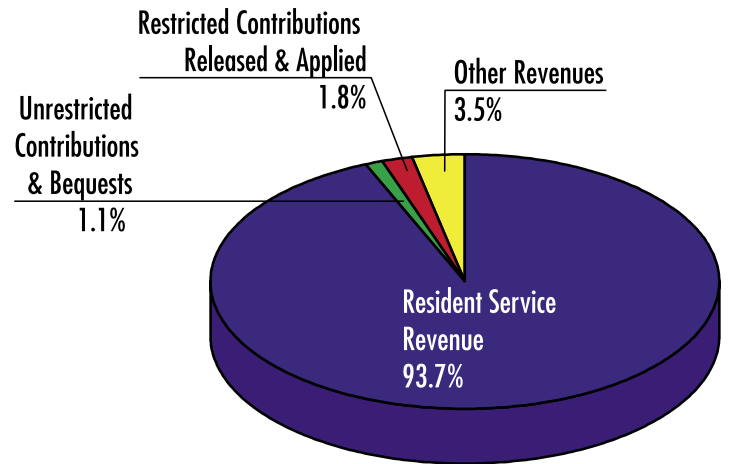
# Generation to Generation

# Statement of Revenues & Expenses

For Periods Ending June 30, 2005 and 2004

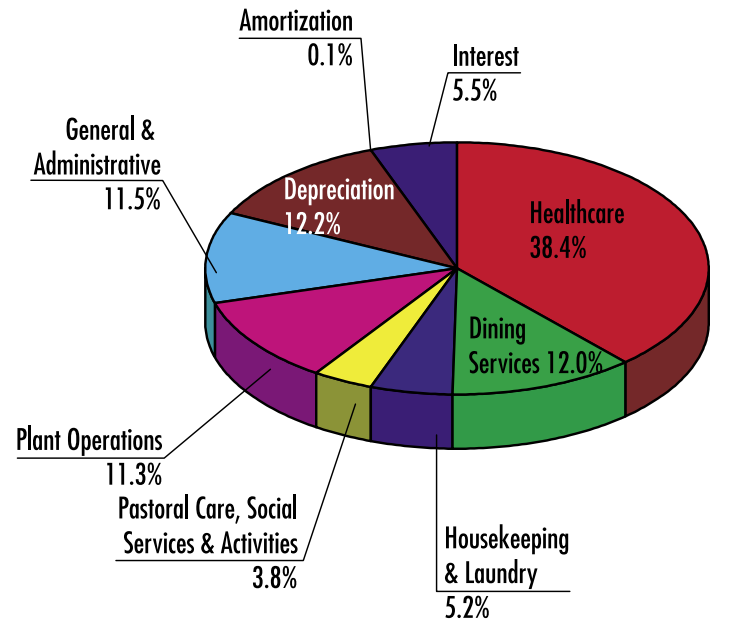
## Revenues

	2005	2004
Resident Service Revenue	18,544,272	17,064,388
Unrestricted Contributions and Bequests	211,901	217,500
Restricted Contributions Released and Applied	350,675	248,046
Other Revenues	686,481	620,480
<b>Total Unrestricted Revenues</b>	<b>\$19,793,329</b>	<b>\$18,150,414</b>



## Expenses

	2005	2004
Healthcare	7,715,652	7,050,236
Dining Services	2,409,121	2,167,447
Housekeeping and Laundry	1,039,954	988,044
Pastoral Care, Social Services and Activities	768,631	691,658
Plant Operations	2,274,904	2,198,378
General and Administrative	2,314,831	2,018,859
Depreciation	2,448,515	2,224,535
Amortization	26,071	24,582
Interest	1,112,365	986,788
<b>Total Expenses</b>	<b>\$20,110,044</b>	<b>\$18,350,527</b>



	2005	2004
Operating Income/(Loss)	(316,715)	(200,113)
Change in Net Unrealized Gains and Losses on Investments Other than Trading Securities	3,587	(95,058)
Net Assets Released from Restrictions Used For Purchase of Property and Equipment	226,531	1,483,865
Increase/(Decrease) in Unrestricted Net Assets	\$(86,597)	\$1,188,694



Serving One Another

# Balance Sheet

For Periods Ending June 30, 2005 and 2004

<b>Assets</b>	<b>2005</b>	<b>2004</b>	<b>Liabilities &amp; Net Assets</b>	<b>2005</b>	<b>2004</b>
Cash .....	482,425	758,744	<b>Liabilities</b>		
Assets Whose Use is Limited .....	7,532,391	7,885,422	Current Liabilities .....	2,266,780	3,167,033
Endowment Fund .....	929,985	628,078	Construction Payable .....	0	538,622
Heritage Gift Fund .....	11,216	14,195	Long-Term Debt .....	23,135,774	22,775,679
Caring Fund .....	119,092	143,529	Refundable Advance Fees .....	383,030	143,602
Adult Day Services Financial Aid Fund.....	26,121	41,065	Deferred Revenue from Advance Fees.....	10,402,025	10,366,555
Fund Drive .....	113,093	618,257	Annuities Payable .....	33,603	35,927
Accounts Receivable .....	1,210,998	1,256,538	<b>Total Liabilities</b> .....	<b>36,221,212</b>	<b>37,027,418</b>
Other Receivables .....	282,182	112,273	<b>Net Assets</b>		
Prepaid Expenses and other current assets .....	346,407	300,858	Unrestricted .....	10,043,882	10,130,479
Property and Equipment (Net) .....	35,317,186	35,668,212	Temporarily Restricted .....	311,828	489,113
Captive Capitalized Cost .....	150,908	117,512	Permanently Restricted.....	515,940	443,759
Deferred Financing Costs (Net).....	570,858	546,086	<b>Total Net Assets</b> .....	<b>10,871,650</b>	<b>11,063,351</b>
<b>Total Assets</b> .....	<b>\$47,092,862</b>	<b>\$48,090,769</b>	<b>Total Liabilities &amp; Net Assets</b> .....	<b>\$47,092,862</b>	<b>\$48,090,769</b>

## GrandPals



The GrandPals program, a collaboration between residents of Landis Homes and students of Hinkletown Mennonite School, was chosen as the Innovation of the Year 2005 by PANPHA. The nomination was made in honor of the memory of Harriet Douple, a former teacher and the originator of the GrandPals program. Persons representing Landis Homes traveled to Hershey, PA, for the presentation in June 2005. Standing left to right with the Innovation of the Year display are Edith & Harry Kilhefner, Kent Douple, Anette Raiser, Richard Shertzer, Janice Hess and Miriam Buckwalter.

# Generation to Generation

# Statement of Vision

*Leaders in Serving*

# Statement of Mission



*The ministry of Landis Homes is to serve aging adults and their families by honoring and enriching their lives in a community of Christ-like love.*



## **Board of Directors**

Front, left to right:  
Assistant Secretary  
Susan E. Godshall,  
Teresa E. Long, Treasurer  
Daryl E. Eshleman,  
Jean M. Lichty,  
James R. Martin,  
Rachel Thomas Pellman  
and Secretary Lois M. Good.

Back, left to right:  
J. Lester Eshleman,  
Vice Chairperson J. Ken  
Brubaker, Robert H. Leaman,  
Chairperson Mamo Dula and  
Gretchen J. Thomas.

# Landis Homes

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[www.landishomes.org](http://www.landishomes.org)

